### FINANCIAL REPORT

2006.4.1-2007.3.31 (Unit: Yen)

						(Unit: Ye	
Ac	ccounts	General account	Sport lottery toto, special account	Government commissioned funding, special account	Elimination of internal transaction	Total	
General net assets increase (decrease)							
Current increase (decrease)	Operating income	205,949,576	3,147,315	99,631,995	△8,209,191	300,519,6	
	Operating expenses	193,327,260	3,147,375	99,631,995	△8,209,191	287,897,4	
	Total Current increase (decrease) for this term	12,622,316	△60	0	0	12,622,2	
Nonrecurring increase (decrease)	Nonrecurring income	0	0	0	0		
	Operating expenses	0	0	0	0		
	Nonrecurring increase (decrease) for the term	0	0	0	0		
	Pre-tax general net assets increase (decrease) for this term	12,622,316	△60	0	0	12,622,2	
	Corporation income tax, inhabitant tax and business tax	70,000	0	0	0	70,0	
	General net worth increase (decrease) for this term	12,552,316	△60	0	0	12,552,2	
	General net worth opening balance	40,287,725	60	0	0	40,287,	
	General net worth opening balance	52,840,041	0	0	0	52,840,0	
Specified net worth increase (decrease)							
	Specified net worth increase (decrease) for this term	12,803,700	0	0	0	12,803,7	
	Specified net worth opening balance	51,000,000	0	0	0	51,000,0	
	General net worth term-end balance	63,803,700	0	0	0	63,803,7	
Term-end balance of net worth		116,643,741	0	0	0	116,643,7	

2007.4.1-2008.3.31 (Unit: Yen)

Ac	ccounts	General account	Sport lottery toto, special account	Government commissioned funding, special account	Paralympic sports special account	Elimination of internal transaction	Total
General net assets increase (decrease)							
Current increase (decrease)	Operating income	257,275,887	4,914,241	119,278,813	3,702,803	△7,777,246	377,394,498
	Operating expenses	237,665,043	4,914,241	119,278,813	3,702,803	△7,777,246	357,783,654
	Total Current increase (decrease) for this term	19,610,844	0	0	0	0	19,610,844
Nonrecurring increase (decrease)	Nonrecurring income	0	0	0	0	0	0
	Operating expenses	0	0	0	0	0	0
	Nonrecurring increase (decrease) for the term	0	0	0	0	0	0
	Pre-tax general net assets increase (decrease) for this term	19,610,844	0	0	0	0	19,610,844
	Corporation income tax, inhabitant tax and business tax	70,000	0	0	0	0	70,000
	General net worth increase (decrease) for this term	19,540,844	0	0	0	0	19,540,844
	General net worth opening balance	52,840,041	0	0	0	0	52,840,041
	General net worth opening balance	72,380,885	0	0	0	0	72,380,885
Specified net worth increase (decrease)							
	Specified net worth increase (decrease) for this term	8,754,900	0	0	0	0	8,754,900
	Specified net worth opening balance	63,803,700	0	0	0	0	63,803,700
	General net worth term-end balance	72,558,600	0	0	0	0	72,558,600
Term-end balance of net worth		144,939,485	0	0	0	0	144,939,485

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2008.4.1-2009.3.31 (Unit: Yen)

							(OTHE: TOH
Ac	General account	Sport lottery toto, special account	Government commissioned funding, special account	Paralympic sports special account	Elimination of internal transaction	Total	
General net assets increase (decrease)							
Current increase (decrease)	Operating income	163,025,570	86,513,574	234,715,419	4,103,419	△21,177,557	467,180,425
	Operating expenses	200,628,015	86,513,574	234,715,419	4,103,419	△21,177,557	504,782,870
	Total Current increase (decrease) for this term	△37,602,445	0	0	0	0	△37,602,445
Nonrecurring increase (decrease)	Nonrecurring income	0	0	0	0	0	0
	Operating expenses	0	0	0	0	0	0
	Nonrecurring increase (decrease) for the term	0	0	0	0	0	0
	Pre-tax general net assets increase (decrease) for this term	△37,602,445	0	0	0	0	△37,602,445
	Corporation income tax, inhabitant tax and business tax	70,000	0	0	0	0	70,000
	General net worth increase (decrease) for this term	△37,672,445	0	0	0	0	△37,672,445
	General net worth opening balance	72,380,885	0	0	0	0	72,380,885
	General net worth opening balance	34,708,440	0	0	0	0	34,708,440
Specified net worth increase (decrease)							
	Specified net worth increase (decrease) for this term	△5,241,600	0	0	0	0	△5,241,600
	Specified net worth opening balance	72,558,600	0	0	0	0	72,558,600
	General net worth term-end balance	67,317,000	0	0	0	0	67,317,000
Term-end balance of net worth		102,025,440	0	0	0	0	102,025,440

2009.4.1-2010.3.31

							(Unit: Yen)	
Ac	ccounts	General account	Sport lottery toto, special account	Government commissioned funding, special account	Paralympic sports special account	Elimination of internal transaction	Total	
General net assets increase (decrease)								
Current increase (decrease)	Operating income	682,415,596	180,633,317	73,188,840	4,080,650	△109,956,514	830,361,889	
	Operating expenses	687,474,737	110,168,092	73,188,840	4,080,650	△109,956,514	764,955,805	
	Total Current increase (decrease) for this term	△5,059,141	70,465,225	0	0	0	65,406,084	
Nonrecurring increase (decrease)	Nonrecurring income	0	0	0	0	0	0	
	Operating expenses	0	0	0	0	0	0	
	Nonrecurring increase (decrease) for the term	0	0	0	0	0	0	
	Pre-tax general net assets increase (decrease) for this term	△5,059,141	70,465,225	0	0	0	65,406,084	FINANCIAL
	Corporation income tax, inhabitant tax and business tax	21,500,000	0	0	0	0	21,500,000	REPORT
	General net worth increase (decrease) for this term	△26,559,141	70,465,225	0	0	0	43,906,084	
	General net worth opening balance	34,708,440	0	0	0	0	34,708,440	
	General net worth opening balance	8,149,299	70,465,225	0	0	0	78,614,524	
Specified net worth increase (decrease)								
	Specified net worth increase (decrease) for this term	△5,241,600	634,186,083	0	0	0	628,944,483	
	Specified net worth opening balance	67,317,000	0	0	0	0	67,317,000	
	General net worth term-end balance	62,075,400	634,186,083	0	0	0	696,261,483	
Term-end balance of net worth		70,224,699	704,651,308	0	0	0	774,876,007	

2010.4.1-2011.3.31 (Unit: Yen)

Accounts		Account for public Interest purposes business	Account for profit-making businesses	Account for public interest corporations	Total
General net assets increase (decrease)					
Current increase (decrease)	Operating income	985,727,447	69,968,687	254,598	1,055,950,732
	Operating expenses	918,259,804	51,360,508	37,642,449	1,007,262,761
	Total Current increase (decrease) for this term	67,467,643	18,608,179	△37,387,851	48,687,971
Nonrecurring increase (decrease)	Nonrecurring income	0	0	8,236,500	8,236,500
	Operating expenses	0	0	454,095	454,095
	Nonrecurring increase (decrease) for the term	0	0	7,782,405	7,782,405
	Transferred amount from other	8,307,135	△8,307,135	0	0
	Pre-tax general net assets increase (decrease) for this term	75,774,778	10,301,044	△29,605,446	56,470,376
	Corporation income tax, inhabitant tax and business tax	0	26,000,000	0	26,000,000
	Refunded corporation tax	0	△5,528,300	0	△5,528,300
	General net worth increase (decrease) for this term	75,774,778	△10,170,656	△29,605,446	35,998,676
	General net worth opening balance	64,452,885	1,848,490	12,313,149	78,614,524
	General net worth opening balance	140,227,663	△8,322,166	△17,292,297	114,613,200
Specified net worth increase (decrease)					
	Specified net worth increase (decrease) for this term	583,388,034	0	0	583,388,034
	Specified net worth opening balance	696,261,483	0	0	696,261,483
	General net worth term-end balance	1,279,649,517	0	0	1,279,649,517
Term-end balance of net worth		1,419,877,180	△8,322,166	△17,292,297	1,394,262,717

From 2010, the financial statement follows the public-interest corporation accounting standards.





# FOR THE REAL CHAMPION

THE QUEST FOR DOPING-FREE SPORTING EXCELLENCE

JADA ensures that all athletes can become the real champions. We are committed to protect the spirit and the fundamental values of sport, and facilitate and strengthen sporting culture in society.

JADA evolves its PLAY TRUE activity.

### **MILESTONES**

JADA'S DEVELOPMENT CORRESPONDED with the GLOBAL ANTI-DOPING DEVELOPMENT



Headquarters established

2003

#### **World Anti-Doping** Code

unanimously approved and rules harmonized, Second World Conference on Doping in Sport

"Copenhagen Declaration"

- joined as Drafting Group member





#### JADA founded

Unified anti-doping system in place in Japan

1999

First World Conference on **Doping in Sport** 

Japan joined the force

#### 1999.11.10 WADA founded

Government of Japan on the Executive Board



-WADA Independent

1992 Barcelona

1988 Seoul

-joined the WADA Independent

2004 Athens,

Code applied

first time

World

Anti-Doping

Code

#00.5 #87-00F80

"More important thing than a Gold medal" - Koji Murofushi (Hammer Throw, JPN)

2002 Salt Lake City

Observer team

Expressed his thanks to the work of WADA and his feelings when he was upgraded to the Gold medal in the Athens Games



2006

Japanese Government ratified the UNESCO International Convention



2009

ISO obtained

Sports Pharmacist System implemented



Prof. Yoshio Kuroda, inaugural JADA President and the past OCA Medical Committee Chair, was awarded the Pierre de Coubertin Medal by the IOC

2013

Fourth World Conference on Doping in Sport, Johannesburg



**MILESTONES** 

2010 Vancouve

2008 Beijing

2011

#### **Basic Sport Law**

came into effect, stating the "significance of anti-doping initiative"



A total of 1,849 blood samples collected-IAAF World Championships

"Anti-Doping in

#### **Sport Guideline**"

implemented by the Japanese Government

#### **Madrid Resolution**

adopted at the Third World Conference -joined as Drafting Group member

First blood test conducted in Japan, Osaka IAAF World Championships



#### 2010 **Doping Control** Station Car launched

Doping Control and Outreach can be operated at any time, any place

2005

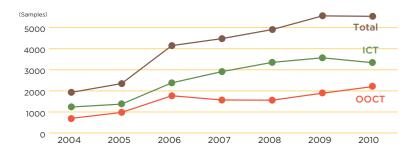
2006 Turin

#### The International **Convention against Doping in Sport**

unanimously adopted by the **UNESCO** General Conference

### JADA ACHIEVEMENTS

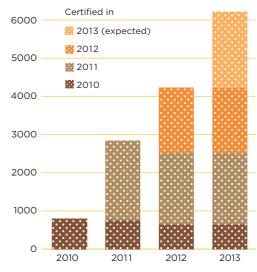
#### **■**Doping Controls





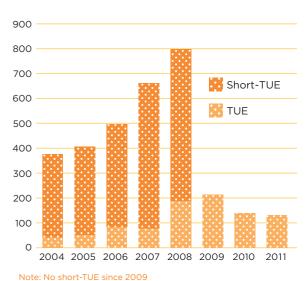
#### **■**Sports Pharmacist **System**

#### - Number of certified Sports **Pharmacists**



NOTE: The Sports Pharmacist System is to certify pharmacists who are trained to have accurate knowledge in anti-doping and who can provide the appropriate information on medicine and the effect on health. In partnership with the Japan Pharmaceutical Association JADA commenced its program in 2009.

#### **■TUE Applications**

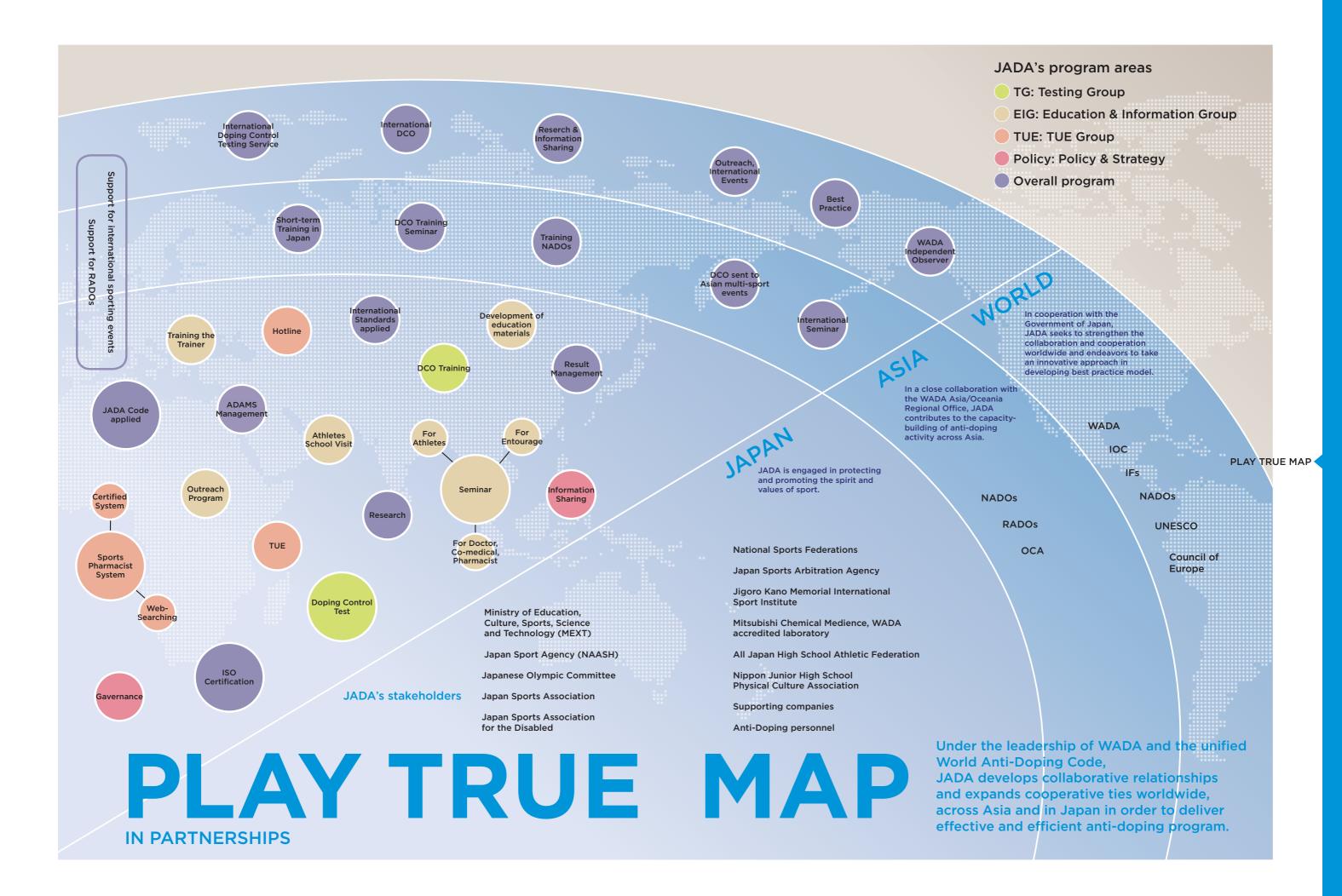


**JADA ACHIEVEMENTS** 

#### ■International Mission

(DCO training, International DCO & Outreach - examples)





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#### **Mission Possible - JADA**

JADA's mission is to achieve dopingfree sport and to promote the spirit of sport.

Over the last decade, the recognition of JADA's Play True activities and its mission to raise the awareness and knowledge of anti-doping has gradually but surely been enhanced. The serious need to eradicate drugs in sport and continue the collective effort to protect the clean athletes and a level-playing field are now key components of our responsibility to sport.

To tackle the fast-growing issue of doping in sport, JADA will continue its innovative approach through education and awareness-building, effective doping-control, TUE, the Sports Pharmacist System, research in medicine, science and the social sciences, as well as securing and enhancing the partnerships.

The activities of JADA have involved putting more emphasis on education. A more values-based approach is required, especially to foster a younger generation to speak up for clean sport. This can be achieved only through closer cooperation and collaboration with all the stakeholders in Japan and worldwide.

JADA endeavors to extend its international contributions, particularly through the development of other Asian NADOs by hosting international conferences and personnel in Japan, and cooperating with them.

Herein, you can find the achievements and evidence of the concerted effort of all of JADA's stakeholders along with the visions and aims that JADA has for the next decade as we strive to make our mission possible.



Prof. Hidenori Suzuki, M.D. JADA President



Yoko Tanabe 2-time Olympic silver medalist, 1992-96 (Judo) JADA Board & JADA Athlete Committee Chair

WADA Athlete Committee member, 2006-09

Play True, bowing in respect

Sport is FUN;
sport is like a textbook
which makes me think deeply
and teaches me various kinds of values
and attitudes towards life.

### To deepen the human virtue

As we think and talk about the meaning of Play True, the responsibilities of athletes are developed and one's virtue deepens.

Anybody can be related to this spirit

- it is like the bow in respect to the opponent when we start judo.

YES TO SPORT

## YES TO SPORT

PLAY FAIR, PLAY TRUE

Through my engagement with anti-doping,
I can confront the very essence of sport
and I can acquire an inner strength in myself
as I digest the real meaning and values of sport.

Seek for the Real



Megumi Ikeda

Asian Champion (épée fencing)
2004-08 Olympian
JADA Athlete Committee member

### Play True, aspirations to the real

Anti-doping activity gives
the opportunity to bring us back
to the fundamentals of sport.
As you aim for acquiring real strength,
with the Play True philosophy
you can obtain that strength

- that's the REAL VICTORY in SPORT and LIFE.



Credit to Photo Kishimoto

Anti-doping activity is to ensure our sporting life remains cool and exciting as well as making athletes much stronger.

### Cheating has no place in sport

Sport reflects YOUR STRENGTHS, which reflect in your performance.
As we think more in depth about anti-doping activity and the spirit of sport, and act accordingly, we can become much stronger.



**Cool Sport** 

Daichi Suzuki, Ph.D.

Gold medalist, 1988 Seoul Games Athlete Committee member - WADA & JADA Executive Board, Japan Swimming Federation

"Why Anti-Doping? - Athletes' testimony"

